Robert Wood Johnson Foundation Health Policy Fellows

Notice:

RWJF Health Policy Fellows will be hosting a series of optional webinars that require registration. For registration information, please go to the "Resources" area on the left of most screens and go to the "Applicant Webinar" page.

Instruction:

Welcome to the online application. As you work on your application, you can save a partially completed section at any time. When you are finished working on a section, use the "Save, section finished" button to indicate that section has been finished.

Direction and technical assistance for this program are provided by the National Academy of Medicine, which serves as the National Program Office (NPO). For any questions/issues, contact the NPO at 202-334-1506 / info@healthpolicyfellows.org.
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<th>Description</th>
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<td>Letters of Reference</td>
<td>START WITH THIS SECTION FIRST Invite references and monitor status of letters of reference. All three letters must be submitted in order for this section to be considered complete.</td>
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<td>Project Title</td>
<td>Provide project title and summary information for the proposed project.</td>
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Robert Wood Johnson Foundation Health Policy Fellows 2023-2024 Call for Application

Eligibility Criteria*

Instruction:

Respond to each eligibility requirement below.

* Indicates required

Exceptional mid-career professionals from academic faculties, government (including military, federal departments and agencies, U.S. Dept. of Veterans Affairs, U.S. Public Health Service Commissioned Corps, and state offices who are not considered government officials under Section 4946 of the Internal Revenue Code)* and nonprofit health organizations who are interested in experiencing the health policy process at the federal level are encouraged to apply.

*For these purposes, government officials are defined as any person who holds one of the following:

1. An elective public office in the executive or legislative branch of the Government of the United States;
2. An office in the executive or judicial branch of the Government of the United States, appointment to which was made by the President;
3. A position in the executive, legislative, or judicial branch of the Government of the United States— (A) which is listed in schedule C of rule VI of the Civil Service Rules, or (B) the compensation for which is equal to or greater than the lowest rate of basic pay for the Senior Executive Service under section 5382 of title 5, United States Code;
4. A position under the House of Representatives or the Senate of the United States held by an individual receiving gross compensation at an annual rate of $15,000 or more;
5. An elective or appointive public office in the executive, legislative, or judicial branch of the government of a State, possession of the United States, or political subdivision or other area of any of the foregoing, or of the District of Columbia, held by an individual receiving gross compensation at an annual rate of $20,000 or more, and a significant part of whose activities include “the independent performance of policymaking functions.”
6. A position as personal or executive assistant or secretary to any of the foregoing; or
7. A member of the Internal Revenue Service Oversight Board.

1. Applicants must have earned an advanced degree in one of the following disciplines: medicine; nursing; public health; allied health professions; biomedical sciences; dentistry; economics or other social sciences; health services organization and administration; social and behavioral health; or law. Do you meet this requirement?*

- Yes
- No

2. Applicants whose official job description or responsibilities are primarily government relations or advocacy are not eligible to apply. Are you eligible to apply?*

- Yes
- No
3. Applicants must be U.S. citizens or permanent residents at the time of application. Because the RWJF Health Policy Fellows are placed in assignments in the federal government, changes in federal policy or law may necessitate that RWJF consider adjustments in eligibility and grant terms, as well as placements in the program. Do you meet this requirement? *

☐ Yes  
☐ No

4. Are you a government official under Section 4946 of the Internal Revenue Code? *

Prior to selection, any finalist who is a government employee will be required to furnish a letter from the applicant’s supervisor confirming that the applicant is not a government official under this definition.

☐ Yes, I am a government official.  
☐ No, I am not a government official.

5. Individual candidates for receipt of award funds cannot be related by blood or marriage to any Officer** or Trustee of the Robert Wood Johnson Foundation, or be a descendant of its founder, Robert Wood Johnson. Do any of these apply to you? *

** The Officers are the Chair of the Board of Trustees; President and CEO; Chief Operating Officer; Executive Vice President; General Counsel; Secretary; Assistant Secretary; Treasurer; Assistant Treasurer; and Chief Investment Officer of the Foundation.

Visit RWJF’s Leadership and Policies web page for further information.

☐ Yes  
☐ No

6. If you specified "Yes" in the question above, please indicate the name(s) of the person/people to whom you are related. Include their role (e.g. Chair, General Counsel, founder).

You may skip this question if you respond “No” to the questions above.
Letters of Reference*

Instruction:

Start with this section first and invite your reference writers to submit their Letters of Reference (LOR). Reference letters should be submitted electronically by 3:00 p.m. ET on November 4, 2022, to allow you to finalize and submit your application by the submission deadline of 3:00 p.m. ET on November 7, 2022.

- **IMPORTANT**: All three of your reference writers must submit their letters before this section is considered complete. You will not be able to submit your application until all application sections are complete.

Applicants must read through all the instructions below:

- To send an email invitation to your three required references, use the "Invite" link below. This invitation will include login instructions. Once the reference writer logs into the system, they will have access to the selection criteria and instructions for submitting their letters electronically.
- Return to this section to see if LOR have been submitted. Applicants are responsible for actively tracking their LOR and contacting reference writers when the status of a LOR is not started or in progress. Once the reference writer submits the LOR, the status below will update to "submitted."

If a reference is no longer able to fulfill their obligation within the stated timeframe, you may "Uninvite" that reference and "Invite" another. If a reference did not receive their email message, you may "Reinvite" them.

More information can be found by referring to the "Applicant Guide" section in the "Resources" area on the left.

<table>
<thead>
<tr>
<th>Reference</th>
<th>Date Invited</th>
<th>Status</th>
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- not intended for submission -
Robert Wood Johnson Foundation Health Policy Fellows 2023-2024 Call for Application

Contact Information for References *

Instruction:

Enter contact information for three references who can comment on your qualifications for the fellowship program. Reference writers must submit letters via the online application system.

Note: Go to the "Letters of Reference" section to invite reference writers.

To save a partially completed page, scroll to the bottom of this page and select "Save, continue editing" or "Save, return home".

- Use the "Copy feature" to copy completed organizational and address information to a new contact, choose a role from the drop-down menu and selecting the "Copy" button.

<table>
<thead>
<tr>
<th>Reference #1 *</th>
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<td>Please complete the contact information for this reference. This is a required entry.</td>
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**Indicates required**

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<th>Organization *</th>
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</tr>
</tbody>
</table>
Position *

Department

County

Phone Number

Ext.

Reference #2 *

Please complete the contact information for this reference. This is a required entry.

* Indicates required

Email *

Confirm Email *

Prefix

First Name *

Middle Name or Initial

Last Name *

Suffix
Organization *

Position *

Department

County

Phone Number

Ext.

Reference #3 *

Please complete the contact information for this reference. This is a required entry.

Email *

Confirm Email *

Prefix

First Name *

Middle Name or Initial

Last Name *
Suffix

Organization *

Position *

Department

County

Phone Number

Ext.
Robert Wood Johnson Foundation Health Policy Fellows 2023-2024 Call for Application

Applicant Contact Information *

Instruction:

Provide applicant contact information as requested below.

- To save your partially completed page, scroll to the bottom of this page and select "Save, continue editing" or "Save, return home".

HPF Applicant *

Provide applicant contact information as requested below.

* Indicates required

Email *

Confirm Email *

Prefix

First Name *

Middle Name or Initial

Last Name *

Suffix

Degree *

Organization *
Position *

Department

Mailing Address *

Mailing Address (line 2)

City *

County

Country *

State / Territory *

Zip / Postal Code *

Phone Number *

Phone Ext.

Cell Number

Fax Number
Applicant Questions*  

1. Please select your discipline or profession from the list below. *  
   Select all that apply.
   - Administration
   - Basic Sciences
   - Dentistry
   - Epidemiology
   - Health Economics
   - Health Policy
   - Law
   - Marriage and Family Therapy
   - Medicine - Anesthesiology
   - Medicine - Emergency Medicine
   - Medicine - Family Medicine
   - Medicine - General Internal Medicine
   - Medicine - Internal Medicine:
     - Subspecialty
       - Medicine - Neurology
       - Medicine - Obstetrics and Gynecology
     - Medicine - Pathology
     - Medicine - Pediatrics
   - Other (Please specify below)
   - Medicine - Pediatrics: Subspecialty
   - Medicine - Physical Medicine/Rehabilitation
   - Medicine - Preventive Medicine
   - Medicine - Psychiatry
   - Medicine - Radiology
   - Medicine - Surgery
   - Medicine - Surgery: Subspecialty
   - Nursing
   - Osteopathy
   - Occupational Therapy
   - Pharmacy
   - Philosophy
   - Physiology
   - Psychology
   - Public Health
   - Public Policy
   - Social Work

2. Please indicate which track you will choose for the administration of your fellowship funds. *  
   Select only one.
   - Track 1: Sponsoring Institution--Sponsorship through nonprofit health care organizations, government agencies, or academic centers
   - Track 2: NAM Program-Administered Stipend--Fellowship funds administered by the National Academy of Medicine

3. Is the sponsoring institution your current institution? *  
   - Yes
   - No
4. What was the primary way in which you learned about the Health Policy Fellows program?  
   Select one response.
   - Health Policy Fellow alumnus/alumna
   - From a colleague in a different organization
   - At a national meeting
   - Call for Applications (CFA)
   - CFA emailed directly to you
   - From the RWJF website
   - From the Health Policy Fellows website
   - From the National Academy of Medicine website
   - From a listserv
   - From a colleague in the same organization
   - Other (Please specify below.)

5. If you learned of the program from an alumnus/alumna, please provide his or her name below.

6. Were there other ways in which you heard about the Health Policy Fellows program?  
   List below.
Robert Wood Johnson Foundation Health Policy Fellows 2023-2024 Call for Application

Fellowship Experience Goals

Instruction:

Respond to the following question in the text box below.

* Indicates required

Fellowship Experience Goals Question *

How do you think the experience of being an RWJF Health Policy Fellow will impact your career trajectory? How do you think your ability to affect change will be influenced by the fellowship? What problems or challenges at the local or national level do you see now that you could be more effective in addressing as a result of your fellowship experience?

(Be as specific as possible using 50 words or less - approximately 300 characters. Complete sentences are not required.)
Robert Wood Johnson Foundation Health Policy Fellows 2023-2024 Call for Application

Sponsoring Institution Information *

Instruction:

Please complete the Sponsoring Institution contact information requested below based on the "Track" you will be following. There are two options for administration of fellowship stipends.

For Track 1 applicants: Fill in the information for your Sponsoring Institution. (Sponsorship through nonprofit health care organizations, government agencies, or academic centers)

For Track 2 applicants: Fill in the information for the National Academy of Medicine. (NAM Program-Administered Stipend-Fellowship funds administered by the National Academy of Medicine)

Track 2 Applicants should complete this section using the NAM contact information provided below. Enter EIN# 53-0196932 for the NAM.

<table>
<thead>
<tr>
<th>Sponsoring Organization:</th>
<th>National Academy of Sciences</th>
</tr>
</thead>
<tbody>
<tr>
<td>School or Department:</td>
<td>National Academy of Medicine</td>
</tr>
<tr>
<td>Address:</td>
<td>500 Fifth Street, NW</td>
</tr>
<tr>
<td>City:</td>
<td>Washington</td>
</tr>
<tr>
<td>Country:</td>
<td>United States</td>
</tr>
<tr>
<td>State:</td>
<td>District of Columbia</td>
</tr>
<tr>
<td>Zip + 4 / Postal Code:</td>
<td>20001-2739</td>
</tr>
<tr>
<td>Main Phone:</td>
<td>202-334-3300</td>
</tr>
<tr>
<td>Main Fax:</td>
<td>202-334-3862</td>
</tr>
</tbody>
</table>

You may use the "Select organization information" link below to facilitate the entry of data required below. If the information already exists in the GuideStar Exchange or from prior activity with RWJF, the fields below will become prepopulated with the required data. If that occurs, please be sure to proofread the prepopulated information to ensure that it is accurate and current. Feel free to edit as needed. Use this link to learn more about this feature. If, instead, you prefer to manually enter all the required information below, you may do so.

Provide the following information about the applicant organization. Include the formal legal name of the organization that, if awarded, will receive grant funds.

Note: If the Sponsoring Institution is a college or university, include the appropriate School, Department or Unit.

* Indicates required
Robert Wood Johnson Foundation Health Policy Fellows 2023-2024 Call for Application

Required Essays *

Instruction:

All documents must be converted to a PDF prior to uploading, in order to preserve your original document formatting. For additional information regarding converting your document to PDF, refer to "Resources" (located on the left), select "Applicant Guide" and choose "Upload a Document".

To prepare, upload and submit the required essays:

• Review each description below before writing your essays.
• Prepare response to each essay in a separate document using 12-point Arial, single spacing, and one-inch margins all around. Include your name (last name, first name) in the header.
• Convert each document to a PDF.
• Upload each PDF per instructions in the "Uploading a Document" section of the "Applicant Guide" located in the "Resources" area on the left.

When you have completed this page, select the "Save, section finished" button at the bottom of the page. Once all sections of your application are complete, you may "Submit" from the Home Page. All uploaded documents may be updated and replaced until you submit your application.

* Indicates required

<table>
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<th>Description</th>
<th>Templates</th>
<th>Uploaded Documents</th>
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</table>

Essay A *
Reflecting on your lived experience, your career and accomplishments, what inspires you about the possibility of becoming a Fellow? Discuss how your personal background/experiences shaped your world view and understanding of health; highlights of your career and the accomplishments of which you are most proud; and factors that have motivated you to apply. Please include the unique perspectives you bring to the program, and what you hope to do in the future to build a better, more inclusive, healthier and more equitable society where everyone has the opportunity to live a healthy life.
(no more than 2 pages).

Essay B *
You are serving as a health policy adviser to a Member of Congress or the head of a federal agency. Prepare a memo describing a current health policy challenge, and recommend an approach that the nation should take to address this challenge.

(no more than 2 pages).
Robert Wood Johnson Foundation Health Policy Fellows 2023-2024 Call for Application

Supporting Documents *

Instruction:

All documents must be converted to a PDF prior to uploading, in order to preserve your original document formatting. For additional information regarding converting your document to a PDF, refer to the "Upload a Document" section in the "Applicant Guide" which is located in the "Resources" area on the left.

The following supporting document is required:

• An up-to-date curriculum vitae with dates (maximum of 5 pages).

To prepare, upload, and submit the required documents:

• Include your name (last name, first name) in the header.
• Convert each document to a PDF.
• Upload each PDF per instructions in the "Applicant Guide" located in the "Resources" area on the left.

When you have completed this page, select the "Save, section finished" button at the bottom of the page. Once all sections of your application are complete, you may "Submit" from the Home Page. All uploaded documents may be updated and replaced until you submit your application.

* Indicates required

<table>
<thead>
<tr>
<th>Description</th>
<th>Templates</th>
<th>Uploaded Documents</th>
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<tbody>
<tr>
<td>Curriculum Vitae</td>
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<tr>
<td>Prepare your curriculum vitae and upload in PDF format (maximum of 5 pages). Include your name (last name, first name) in the header.</td>
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</table>
Robert Wood Johnson Foundation Health Policy Fellows 2023-2024 Call for Application

Project Title

Instruction:

You do not need to enter any information in this section. In order to complete your application, you must acknowledge this section by selecting "Save, section finished" below.

Proposed Project Title:

RWJF Health Policy Fellows 2023
Important Applicant Information

This section contains information and instructions for the following:

- Administration of funds (Track 1 or Track 2)
- Time Commitment
- Ethical Conduct

There are two options for the administration of fellowship stipends:

**Track 1: Sponsoring Institution**
Applicants with sponsorship from an eligible institution shall indicate the source of sponsorship in the application. Nonprofit health organizations that are tax-exempt under Section 501(c)(3), governmental offices, and academic centers that are housed at nonprofit, tax-exempt or public institutions of higher education are eligible sponsors.

**Track 2: Program-Administered Stipend**
Applicants without a sponsoring institution may request the award be administered by the NAM. A fellow under Track 2 will receive a stipend of up to $104,000 divided equally into 12 monthly payments, and may receive reimbursement to continue health coverage through COBRA or cover the sponsor portion of a health insurance plan provided to fellows by the NPO. Stipend payments will continue while the fellow remains in the fellowship.

**Time Commitment**
Fellows must commit 100 percent of their time to program activities during the first 12 months, September 2023 through August 2024.

**Ethical Conduct**
Fellows working in a congressional or federal office must comply with U.S. Senate and House guidelines for ethical conduct. Finalists are required to submit information about ongoing and personal and professional activities or interests that might conflict with the participation of a fellow's congressional or federal assignments.
Applicant Webinars

The Health Policy Fellows 2023 program will host four applicant webinars as follows:

- September 14, 2022 at 3:00 p.m. ET
- September 27, 2022 at 11:00 a.m. ET
- October 12, 2022 at 12:00 p.m. ET
- October 25, 2022 at 3:00 p.m. ET

Registration is required. Please visit the program's website for complete details and to register.

This optional web conference will provide an overview of the program and an opportunity to ask questions that are general in nature. If you have a question that is specific to your proposed project, please select the "Contact Us" link on the left to send an email.
Contact Us

Direction and technical assistance for this program are provided by the National Academy of Medicine (NAM), which serves as the National Program Office (NPO) under the direction of the RWJF Health Policy Fellows advisory board located at:

**RWJF Health Policy Fellows**
National Academy of Medicine  
National Academies of Sciences, Engineering, and Medicine  
500 Fifth Street, N.W., Washington, D.C. 20001  
Phone: (202) 334-1506  
Fax: (202) 334-3862  
Email: info@healthpolicyfellows.org  
Website: [www.healthpolicyfellows.org](http://www.healthpolicyfellows.org)

Responsible staff members at the NPO are:

- Gregg Margolis, PhD, *director*
- Mona Rahman, MA, *deputy director*
- Andrew Cheng, *senior administrative and financial specialist*
- Victoria Nichols, *senior program assistant*

Responsible staff members at the RWJF are:

- Avenel Joseph, *vice president for policy*
- Alyson Northrup, *senior policy officer*
- Tejal Shah, *program financial analyst*
**Instruction:**

The individual below is applying for the RWJF Health Policy Fellows program. Please submit your reference letter electronically by 3:00 p.m. ET on November 4, 2022, to allow the applicant to finalize and submit the application by the submission deadline of 3:00 p.m. ET on November 7, 2022.

* Indicates required

### Applicant:

- **Email**
- **Letter of Reference Author**

### Status

- **Last Changed Date**

### Letters of Reference (LOR) *

**Note:** Applicants will actively track the status of the submission of LOR. All LOR materials submitted by reference writers are confidential and will not be accessible to applicants.

**Please convert your letter to a PDF prior to uploading.** See the "Letter of Reference Guide," "Upload my Letter" section in the "Resources" area (located on the left) for uploading instructions. **This system will not accept document formats other than ".pdf."** To prepare, upload and submit your LOR, following the instructions that are found in the Template document below.

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<tr>
<th>Description</th>
<th>Templates</th>
<th>Uploaded Documents</th>
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<tbody>
<tr>
<td>Letters of Reference *</td>
<td>LOR Instructions</td>
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Letters of Reference should address the following selection criteria:

- Professional achievements
- Potential for leadership in health policy
- Potential for future growth and career advancement
- Potential for significant contributions to improving health, equity,
and well-being in the nation
- Interpersonal and communications skills
- Individual plans for incorporating the fellowship experience into specific career goals

More information may be found in the "Writing the Letter of Reference" section located in the "Letters of Reference Guide" in the "Resources" area on the left.
The program is designed for exceptional mid-career health professionals, behavioral/social scientists, and others with an interest in health and health care who:

1. possess the skills and commitment to use the fellowship experience to provide leadership in improving health, health care and health policy at the national, state or local level;
2. bring a depth of expertise and knowledge about health and health care to the policymaking process; and
3. can offer an informed perspective on important and complex challenges facing health policymakers.

Fellows will actively participate in the formulation of national health policies in congressional or executive branch offices of their choosing, and accelerate their careers as leaders in health policy. The National Academy of Medicine (NAM) conducts and administers the fellowship, with funding support from RWJF.

Your letter should address the following Selection Criteria:

• Professional achievements
• Potential for leadership in health policy
• Potential for future growth and career advancement
• Potential for significant contributions to improving health, equity, and well-being in the nation
• Interpersonal and communications skills
• Individual plans for incorporating the fellowship experience into specific career goals

Note: Applicants will actively track the status of the submission of required LOR. All letters submitted by reference writers are confidential and will not be accessible to applicants.

All documents must be converted to PDF format prior to uploading, in order to preserve your original document formatting. For additional information regarding converting your document to PDF, refer to the Letters of Support Guide, “Upload a Document” section. For more detailed information, refer to Troubleshooting Tips, File Formats (see links on left navigation bar of the online system.)

Letters of Reference (LOR) can be submitted following the following directions.

• Convert your letter to a PDF and save on your computer before you upload. This system will not accept other document formats.
• Upload your letter by pressing the “Upload document” button.
• Locate your file on your computer by clicking the “Choose File/Browse” button below and select your letter from the dropdown list.
• Press “Upload” to upload your letter. You may replace/update your letter at any time up until you hit the submit button.
Writing the Letter of Reference

Initiated in 1973, the RWJF Health Policy Fellows program seeks outstanding mid-career health professionals, behavioral/social scientists, and others with an interest in health and health care who:

1. possess the skills and commitment to use the fellowship experience to provide leadership in improving health, health care, and health policy at the national, state, or local level
2. bring a depth of expertise and knowledge about health and health care to the policymaking process; and
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- Potential for significant contributions to improving health, equity, and well-being in the nation
- Interpersonal and communications skills
- Individual plans for incorporating the fellowship experience into specific career goals

Note: Applicants will actively track the status of the submission of required LOR. All letters submitted by reference writers are confidential and will not be accessible to applicants.

All documents must be converted to a PDF prior to uploading, in order to preserve your original document formatting. For additional information regarding converting your
document to a PDF, refer to the "Letters of Reference Guide," "Upload my Letter of Reference" in the "Resources" section on the left. For more detailed information, refer to Troubleshooting Tips, File Formats in the "Resources" section on the left.
Robert Wood Johnson Foundation Health Policy Fellows 2023-2024 Call for Application

Review Name: Brief Initial Screening
Review Deadline:

* Indicates required

Reviewer name

Application Id

Screening Recommendation
Please provide your recommendation and any comments about this applicant.

Recommendation *

- 5 - Keep
- 3 - Discuss
- 1 - Remove

Score
Initial Screening Instructions & Guidelines

Please screen all applications unless there is a conflict of interest (COI). If you have a COI, go to the Review Detail tab for the applicant and click on the "Indicate a Conflict of Interest" button at the top right side.

Please view the "Roster" located on the left-hand navigation bar for a listing and an overview of the applicants.

You will make one of the following recommendations:

- **Keep** - Application should remain in pool for full board review
- **Discuss** - Application needs discussion among initial screeners to determine standing in pool
- **Remove** - Application should not remain in pool for full board review

A text box for each applicant is available for your comments.

Your online work can be saved and revised or completed at a later time. Once you submit your recommendation, changes cannot be made in the system.

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**Eligibility Criteria**

- Exceptional mid-career professionals from academic faculties, government (including military, federal departments and agencies, U.S. Dept. of Veterans Affairs, U.S. Public Health Service Commissioned Corps, and state offices who are not considered government officials under Section 4946 of the Internal Revenue Code)* and nonprofit health organizations who are interested in experiencing the health policy process at the federal level are encouraged to apply.

- Applicants must have earned an advanced degree in one of the following disciplines: medicine; nursing; public health; allied health professions; biomedical sciences; dentistry; economics or other social sciences; health services organization and administration; social and behavioral health; or health law.

- Applicants whose official job description or responsibilities are primarily government relations or advocacy are not eligible to apply.

- Applicants must be U.S. citizens or permanent residents at the time of application. Because the RWJF Health Policy Fellows are placed in assignments in the federal government, changes in federal policy or law may necessitate that consider adjustments in eligibility and grant terms, as well as placements in the program.

- Individual candidates for receipt of award funds cannot be related by blood or marriage to any Officer** or Trustee of the Robert Wood Johnson Foundation, or...
be a descendant of its founder, Robert Wood Johnson.

Selection Criteria

Fellows will be selected based on the following criteria:

- Professional achievements
- Potential for leadership in health policy
- Potential for future growth and career advancement
- Potential for significant contributions to improving health, equity, and well-being in the nation
- Interpersonal and communications skills
- Individual plans for incorporating the fellowship experience into specific career goals
Key Dates and Deadlines

Key Dates and Deadlines for the RWJF Health Policy Fellows program initial screening phase are as follows:

- November 9, 2022 - Initial Screening Reviews start
- November 30, 2022 - Initial Screening Reviews due
SELECTION CRITERIA:

Members of RWJF Health Policy Fellows advisory board will assess each applicant based on the following criteria:

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APPLICANT ESSAY QUESTIONS:

Applicants were asked to provide two separate essays.

- Essay A: Reflecting on your lived experience, your career and accomplishments, what inspires you about the possibility of becoming a Fellow? Discuss how your personal background/experiences shaped your world view and understanding of health; highlights of your career and the accomplishments of which you are most proud; and factors that have motivated you to apply. Please include the unique perspectives you bring to the program, and what you hope to do in the future to build a better, more inclusive, healthier and more equitable society where everyone has the opportunity to live a healthy life. (no more than 2 pages)
- Essay B: You are serving as a health policy adviser to a Member of Congress or the head of a federal agency. Prepare a memo describing a current health policy challenge, and recommend an approach that the nation should take to address this challenge. (no more than 2 pages)

Review Notes and Comments:

Use the optional text box below to record notes and comments about the applicant.

Review Recommendation:

Complete your evaluation by selecting one of the recommendations displayed below.
Recommendation *

- 5 - Interview
- 3 - Discuss
- 1 - Do not interview

Score
Welcome and Overview

Welcome to the online review system for the RWJF Health Policy Fellows program. You can work on your reviews in any order and submit one at a time or submit all at once when you have finished all reviews. Once a review is submitted, you are not able to make changes.

Key Dates

• January 4, 2023 - Submit all reviews online
• January 10, 2023 - Participate in Finalists Selection Meeting (Virtual)
• February 22, 2023 - Interview Finalists in DC
• February 23, 2023 - Participate in Grantees Selection Meeting in DC

Conflict of Interest

Please review all applications unless there is a conflict of interest (COI). If you have a COI, go to the Review Detail tab for the application and click on the "Indicate a Conflict of Interest" button at the top right side.

Lead Reviewer

You have been assigned as the lead reviewer for up to three applicants. A small yellow star will appear next to the applicant name to designate that you are a lead reviewer for that applicant. Lead reviewers are expected to be knowledgeable about the assigned applicant's qualifications and the application materials in order to provide a verbal overview during the January meeting. You are not being asked to be an advocate for those applicants assigned to you. If you have any questions about the role of lead reviewer, please contact Gregg Margolis, director of the program, at 202-334-2640 or by email at gmargolis@nas.edu.

Roster

Please view the "Roster" located on the left-hand navigation bar for a listing and an overview of the applicants.

Evaluation Process

Information on navigating through the online system and submitting reviews can be found on the Home Page and under the Reviewer Guide section (listed on the left-hand navigation bar).
Please complete your evaluation by selecting one of the following recommendations:

- 5 - Interview
- 3 - Discuss
- 1 - Do not interview

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